

PRESENTATION TO IMPORTED & OUT-OF-PROVINCE WINE MANUFACTURERS & AGENTS

Information session presenting an overview of the wine in grocery program.

July 2016

This presentation aims to provide interested suppliers/agents with information about making wine products available to the LCBO's grocery customers. Some of the presentation deals with product eligibility requirements that are set out in Ontario Regulation 232/16 (which is available at https://www.ontario.ca/laws/regulation/160232). Nothing in this presentation changes any contents of the Regulation and if there is any inconsistency between the contents of this presentation and the Regulation, the Regulation governs.







Today's Agenda

1- New rules & regulations

Summary of the policy change and new program

2- Resources

Information available to suppliers

3- Roles & responsibilities

LCBO, suppliers and grocers

4- Product registry

Getting products registered for grocery: timeframes & requirements

5- Orders, fulfillment, delivery & payment





After today's session you will have:

- 1. Further **understanding** of wine in grocery program.
- 2. Detailed **process steps** and **timelines** to guide you.
- 3. Knowledge of the **resources** available to you.
- 4. Grocery Operations full contact list.



1 - New rules and regulations

Policy change







April 2015

Premier's Advisory Council on Government Assets ("PAC")

Striking the Right Balance: Modernizing Beer Retailing/Distribution in Ontario

150 grocer authorizations before May 2017 to sell beer to the public.

December 2015

Grocer Management System (GMS) launched – 13 companies → 60 locations

February 2016

PAC Second Report: Striking the Right Balance: Modernizing Wine and Spirits Retailing/Distribution in Ontario

- Initial allocation of 70 wine, beer and cider licenses
- Winery Retail Stores permitted to operate inside grocery stores

....to Present day

- Run current beer & cider business with existing 60 stores
- Issue RFB for additional 70 stores
- Prepare to onboard wine manufacturers and new grocery customers





Authorization types

- Beer & Cider only → 60 in the market
- Currently 70 Wine out to market in competitive bid process
 - 35 Wine, beer & cider
 - 35 restricted Wine, beer & cider





Regulatory Framework

Ontario Regulation 232/16 Sale of Liquor in Government Stores

- Definitions
- Addresses type, package size, alcohol content
- Product display requirements
- Hours of operation
- Restrictions on promotions, loyalty programs & advertising found here





Product Definitions

CREAM WINE

Alcoholic beverage made from wine and added milk ingredients

QUALITY ASSURANCE WINE

Wine (other than cider) that is designated as meeting the quality control standards of a statutory appellation of origin regime that certifies, in the aggregate, < 50M litres of wine (excluding cider) annually

WINE BEVERAGE

Wine-based cocktail or an alcoholic beverage that is produced from a base of wine that may have added to it flavouring or flavouring preparations, juices, colour and sugar, that does not have the aroma or taste commonly attributed to wine and that is available in a spirits-based version.





Manufacturer Definitions



Small Winery

- Worldwide sales < 200,000 litres of sales in last 12 months
- Every affiliate of the manufacturer that manufacturers wine is a small winery



Mid sized Winery

- Worldwide sales < 4.5 Million litres of sales in last 12 months
- Every affiliate of the manufacturer that manufactures wine is a mid-sized or small winery
- Manufacturer is not a small winery



Grocery F



Grocery Floor Price

Size (ml)	Floor Price
375	\$5.90
500	\$7.60
720	\$10.65
750	\$10.95
1000	\$14.05
1500	\$20.15
2000	\$25.90
2250	\$28.75
3000	\$37.90
4000	\$49.35





Additional Eligibility Requirements...

- Grocers cannot have financial interest in a brand or trademark of wine offered.
- All products must be made available to all grocers; no exclusive products nor private label brands.
- No retail-level discounts or rebates for multiple package buying.





Product Parameters

Beer & Cider(optional)



- Alc content ≤ 7.1%
- No malt based coolers
- No container > 750ml
- Pack size ≤ 6

Beer & Cider & Wine



where wine sold is:

- Alc content ≤ 18%
- ≤ 4 Litres in size
- No cream wine
- No wine beverages
- Subject to grocery floor

Beer & Cider & Wine_R:



RESTRICTED → where wine sold is only:

 Wine from SMALL winery using grapes from SINGLE COUNTRY

AND

 QUALITY ASSURANCE WINE using grapes from SINGLE COUNTRY that at any time during the 3 year period is a MID-SIZED winery





Product Display: Beer & Cider Beer only

- Beer displayed in a single contiguous display area
- At least 20% of containers of beer on display are produced by SMALL brewers

Beer & Cider

- Both Beer & Cider sold in a single contiguous area
- At least 20% of containers of beer on display are produced by SMALL brewers
- At least 20% of containers of cider on display are produced by SMALL cideries





Product Display: Beer & Cider & Wine

Beer & Cider display requirements



- At least 10% of total containers of beer & wine on display is BEER
- At least 10% of total containers of beer & wine on display is WINE
- At least 10% of wine on display is manufactured by SMALL winery
- At least 50% of wine containers on display must contain wine produced using grape from single country & ONE of:
 - Quality Assurance wine; OR
 - Wine produced from SMALL winery; OR
 - From a country that produces less than 150M litres of wine annually from grapes grown in that country





Product Display: Beer & Cider & Wine_R

Restricted (3 years)

Beer & Cider display requirements



- Wine displayed in a single contiguous display area
- At least 10% of total containers of beer & wine on display is BEER
- At least 10% of total containers of beer & wine on display is WINE
- At least 20% of containers on display manufactured by SMALL winery
- If VQA WINE sold must have one or more signs indicating availability of VQA wines





Grocery retail price = Uniform price

- The retail price for wine sold to the public by authorized grocers will be as determined by suppliers
- It will be the same through all retail channels; LCBO, grocery and on-site store
- The retail price is communicated by the LCBO to authorized grocers



LCBO

2 - Resources

Information available to suppliers





LCBO

www.doingbusinesswithlcbo.com

Click through to grocery section of the site

LCBO

Doing Business with LCBO



Trade Resources Online Beverage Alcohol



Store Construction, Real Estate, Agency Stores





LCBO

Grocery website: landing page

Wholesale Operations Group

LCBO

Home

Supplier

Grocers

FAQ

Contact Us

Welcome to the Grocer information site

This website is a dedicated resource for selling beer in grocers in Ontario. Information and forms can be found for (1) suppliers to grocers, and (2) grocery operators.

For our customer facing web presence, please visit LCBO. Other trade resource information may be found at our trade resources site.

Background

In its April 2015 report, Striking the Right Balance: Modernizing Beer Retailing and Distribution in Ontario, the Premier's Advisory Council on Government Assets recommended that the government authorize qualifying grocery stores to sell beer to the public. In the 2015 Ontario Budget, Building Ontario Up, the government announced it would proceed with this recommendation and subsequently introduced regulatory changes establishing the LCBO as the wholesale supplier of all beer, domestic and import, to authorized grocery stores.

60 grocers by end of 2015 150 licenses by May 2017 PAC
Premier's
Advisory
Council

Latest News

GMS Training Videos Added 2015 Dec 17

Videos are posted on the supplier and grocer pages.

First 58 Locations Announced 2015 Dec 15

The authorized stores are a mix of independent and large grocers in communities across Ontario. Read more >

Winning Bids Announced 2015 Nov 18

The first grocers to be eligible to sell beer in Ontario grocery stores were announced. Read more >



LCBO

Supplier page

Wholesale **Operations** Group



LCBO

Contact Us FAQ

Supplier To Grocers

This page contains information and forms for suppliers to grocers.

Trade Letters

Information Session: Wine In Grocery

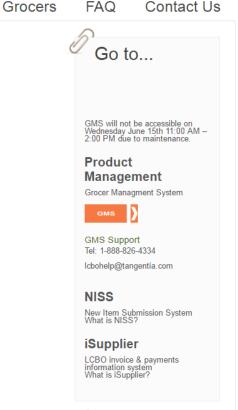
Information Session: Cider In Grocery

Training Video

Grocer Management System (GMS) training video

LCBO GMS Vendor Manual for Supplying Sources







LCBO

Policies & **Procedures** Manual for **Wholesale**

LCB()

GROCERY OPERATIONS

Addendum to LCBO Product Management Policy & Procedures Manual for Wholesale to Authorized **Grocery Stores**



June 2016





Government resources available to suppliers

- Striking the Right Balance <u>https://www.ontario.ca/page/premiers-advisory-council-government-assets</u>
- Ontario Regulation 232/16
 <u>www.ontario.ca/laws/regulation/160232</u>
- AGCO
 <u>www.agco.on.ca/en/whatwedo/beer_sales_grocerys</u>

 <u>tores.aspx</u>
- Master Framework Agreement Schedule 6.5
 http://www.fin.gov.on.ca/en/consultations/beer/





3 – Roles & Responsibilities

LCBO, suppliers and authorized grocers







Enabling you to pursue sales opportunities

CONDUIT TO OPPORTUNITY

The LCBO Grocery Operations team is here to serve as a **conduit for you to grow** your businesses by selling through the new grocery channel.

YOUR CHOICE TO PROCEED OR NOT

It is **your decision** to determine whether you wish to sell through this channel, and up to what degree if you choose to do so.





We are your partner in selling through to grocers.

- Established a new group within the LCBO.
- Staffed and dedicated to **partnering** with suppliers.
- Provide wholesale transactional services to grocers.
 - Finance
 - IT
 - Logistics
 - Inventory tracking
 - Customer service (dedicated contact for sales and service)





The LCBO's increased mandate

- 1. An operational enterprise of the Province.
- 2. Importer of record for all beverage alcohol products in Ontario.
- 3. Wholesaler of record for all beverage alcohol sold by grocers.





What we are involved in ...

- 1. Business-to-Business wholesale transactions
- 2. Access between suppliers and grocers
- 3. Listing and order flow
- 4. Financial processing
- 5. Fulfillment facilitation

What we aren't involved in ...

- 1. Targeted consumer marketing
- 2. Product category management
- 3. Grocer sales & marketing plans
- 4. LCBO sales and promotions
- 5. Determining wholesale product mix





Roles

SOURCE OF SUPPLY



Suppliers

Wholesaling Program



GROCERY OPERATIONS



Grocers

BUSINESS CUSTOMERS



LCBO

Joint activities

PRODUCT LISTING



Suppliers

MARKET OPPORTUNITY

Wholesaling Program





Grocers

PRODUCT ORDERING & FULFILLMENT



LCBO

LCBO responsibility



PRODUCT LISTING

Suppliers

Wholesaling Program MARKET OPPORTUNITY





Grocers

PRODUCT ORDERING & FULFILLMENT

Responsible for:

- providing product catalogue to grocers
- receiving all orders for beverage alcohol from authorized grocers
- filling grocer orders through varying supplying sources
- supplying source for all imported beverage alcohol
- Invoice grocers for products received
- Pay suppliers for products grocers receive





Supplier responsibility





Wholesaling Program MARKET OPPORTUNITY





Grocers

PRODUCT ORDERING & FULFILLMENT

Responsible for:

- manufacturing and listing products for wholesale through the LCBO
- setting retail prices
- pursuing sales and marketing opportunities with grocers
- supplying source to grocers for domestic beverage alcohol





Grocer responsibility





Suppliers

Wholesaling Program

MARKET OPPORTUNITY





PRODUCT ORDERING & FULFILLMENT

Responsible for:

- purchasing decisions on brands and quantity of products ordered
- brand and marketing relationships with suppliers
- Paying LCBO for beverage alcohol received





4 – Product Registry

How to list products for grocery







The wine listing & ordering process provides the ability for:

- 1. Manufacturers to **post products** available for sale to grocers.
- 2. Grocers to view available products and place their orders.
- 3. LCBO Grocery Operations to **process orders** and transactions.

All products will be presented **fairly and identically** across all grocers, according to the standardized product details provided by manufacturers.



LCBO

Product Listing & Ordering System

SUPPLIERS

LCBO

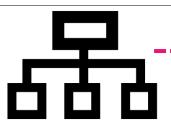
GROCERS

NISS

INTERNAL SYSTEMS

GROCER MANAGEMENT SYSTEM







Information
suppliers submit in
NISS is used to list
the products that
you would like to
make available for
sale to grocers.

Enterprise-wide platform used by the LCBO and its partners to manage aspects of product listings, inventory, ordering, fulfillment, and transactions.

Online system which provides **grocers** with the ability to view **all products available for sale** and to place their orders.





Existing eligible wine products:

- Imported wines currently listed by the LCBO in the LCBO wines category (i.e. general list, with the exception of Sake & Kosher) that meet the regulatory parameters
- Suppliers may have eligible products already in LCBO database with an assigned LCBO item # or NISS item # (if accepted to proceed)
- Suppliers may elect to have only some products offered for sale at grocery
 - Example: if a supplier offers 5 kinds of wine, they may only want 3 to be available at grocery and retain others for other sales channels.





Existing eligible wine products cont'd:

- In addition, suppliers may elect to have some products only available for sale at certain classes of authorization
 - Example: if a supplier offers 5 kinds of wine, they may want 3 available at grocery stores with a beer and wine authorization, 2 available at grocery stores with a restricted beer and wine authorization and 1 available at both types of authorization





Wine products omitted from grocery program:

- Products quoted in currency other than Canadian Dollars
- Plant Applied Value Adds
- Holiday Gifts
- Nouveau
- Vintages (except for continually listed Kosher & Sake) →
 Imported & Out-of Province wines





Identifying existing eligible products for grocery:

- An excel template will be available on Monday, July 18th
- Suppliers/Agents are required to download file from grocery website and follow instructions:

www.doingbusinesswithlcbo.com/big/supplier.html

- Enter required information and complete all fields
- Return completed file and acceptable certificates via email to Holly Garner by Friday August 19th





For each product (LCBO item # or NISS item #) confirm:

- Available to Beer and Wine Authorization: YES or NO
- Available to Restricted Beer and Wine Authorization: YES or NO
- Producer Size*: SMALL or MID-SIZE
- Quality Assurance Wine*: YES or NO
- Single Country Grapes: YES or NO
- Country Production*: YES or NO
- Supplying Source: LCBO (for import and out-of-province wine)
- Master UPC and SCC

^{*}certificate required





Acceptable certificates

Requirement	Documents Issued by		
	Government Institution	Independent Auditor	Appellation Regime Governing Body
Quality Assurance Wine			
Country Production			
Producer Size (winery sales)			





Upon receipt of completed file and acceptable certificates, Grocery Operations will:

- Verify information
- Review product eligibility and product eligibility for type of authorization
 - Products that are not eligible will be removed
- Tag products for grocery and upload to GMS catalogue for grocers to order
- Assume that if file and acceptable certificates is not returned by Friday August 19th, you <u>do not want to sell your</u> products in grocery





Wine product catalogue additional information

- Grocery Floor Price: Any product that drops below grocery floor price will immediately be removed from the product catalogue, grocery orders will be cancelled and a product recall will be issued to grocers
- Only products quoted in Canadian Dollars are eligible for grocery catalogue.
- LCBO Warehouse: Available to distribute to grocery for products also available through LCBO channel





Wine product catalogue additional information

- Listings in progress in NISS: New products must be priced by Friday, September 23rd to be available in the catalogue for initial grocery orders
- **Discontinued Grocery Products:** Supplier/Agent to advise when products are no longer available to grocery. Products will be removed from catalogue.





Key takeaways: Product Registry

- Confirm existing items and provide acceptable certificates for grocery by Friday August 19
- Accurate data is critical to your success at grocery.
- Unique UPC and SCC crucial to an efficient transaction between grocer, LCBO and supplier.
- Incorrect data ultimately impacts orders, delivery and supplier payment for grocery orders



LCBO

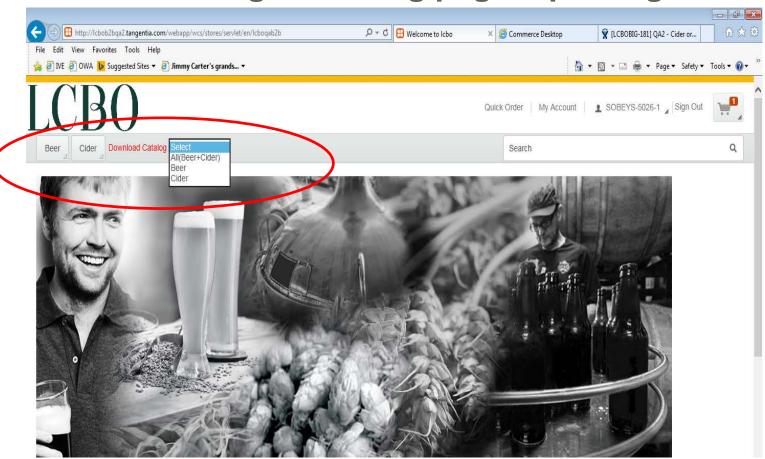
5 – Orders, Fulfillment, Delivery & Payment







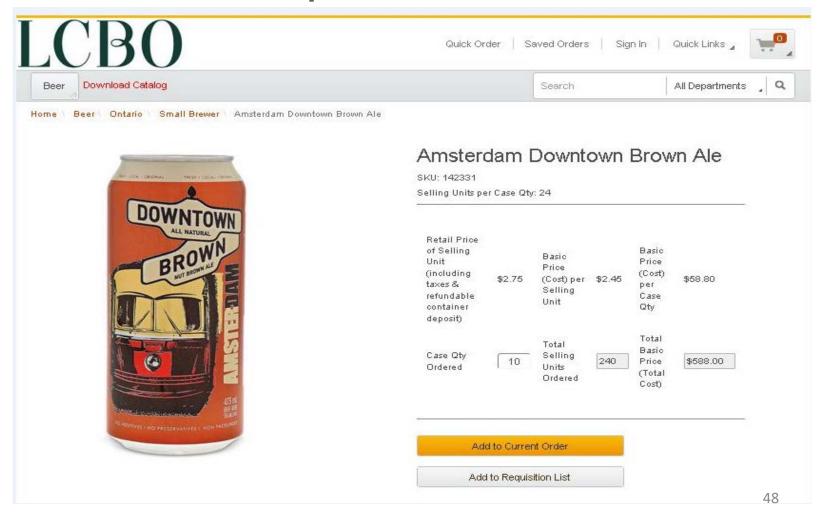
Product catalogue landing page: updating for Wine







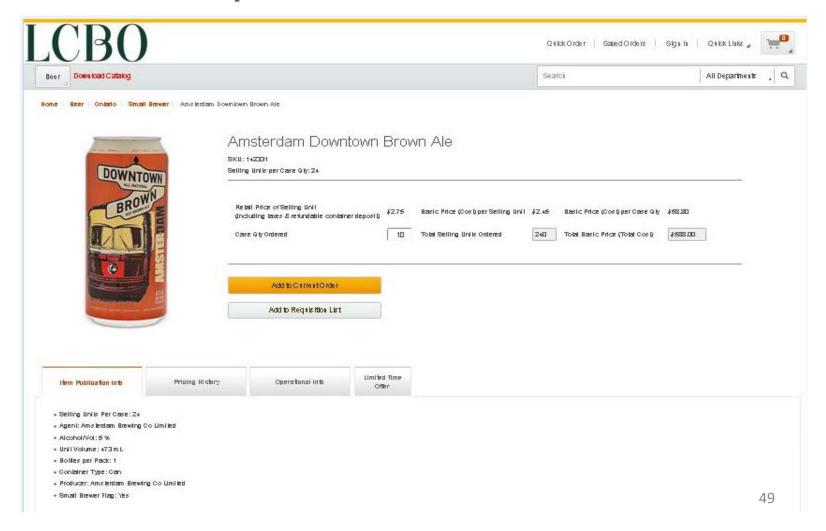
Sample Item Screen

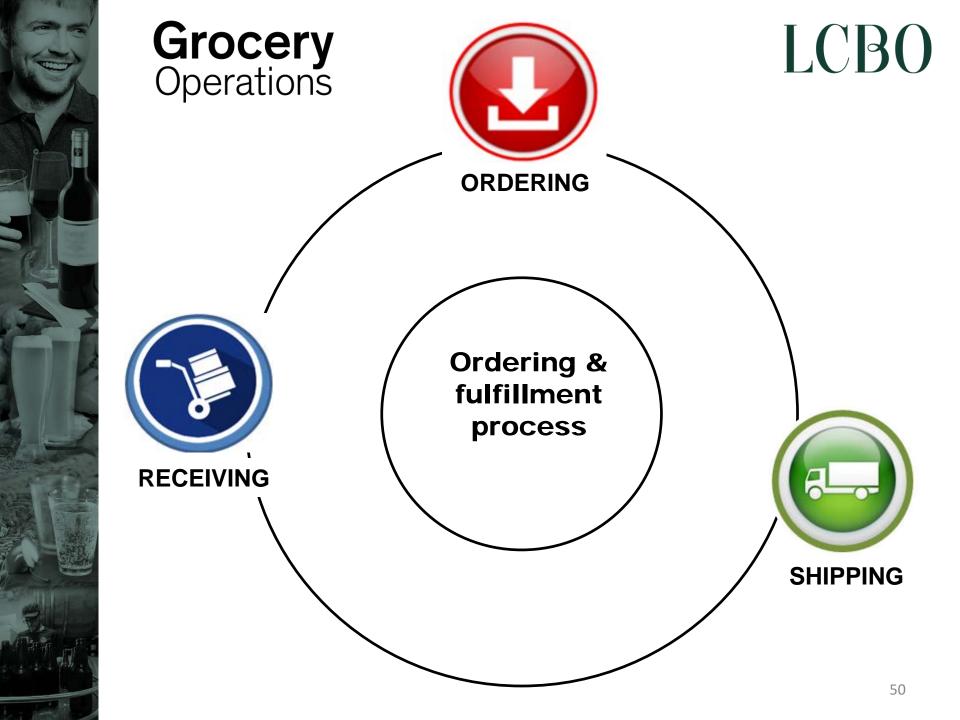


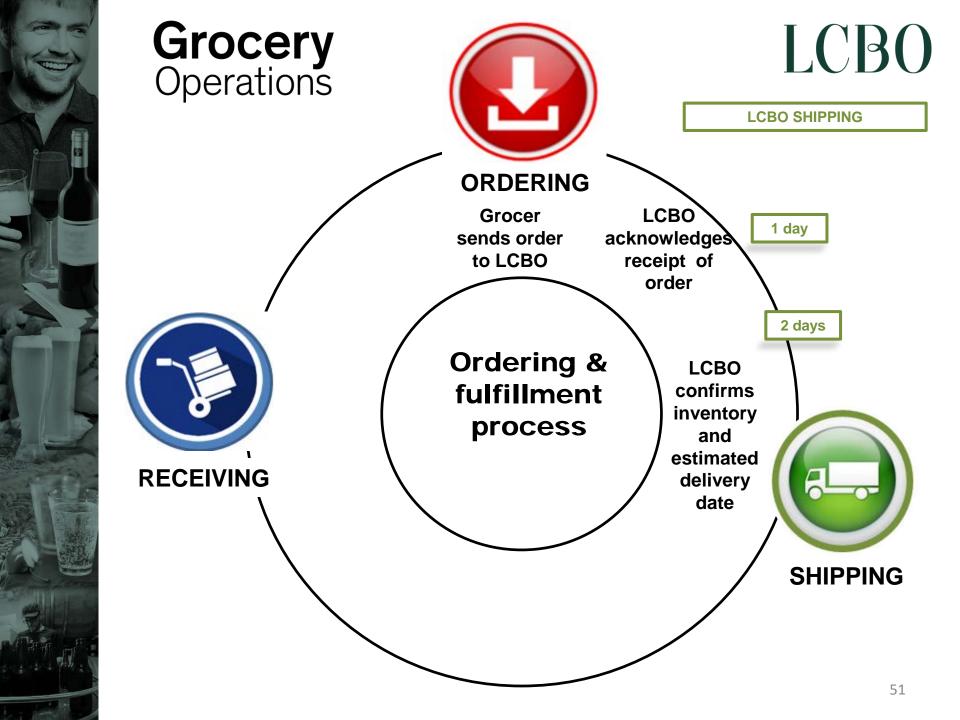


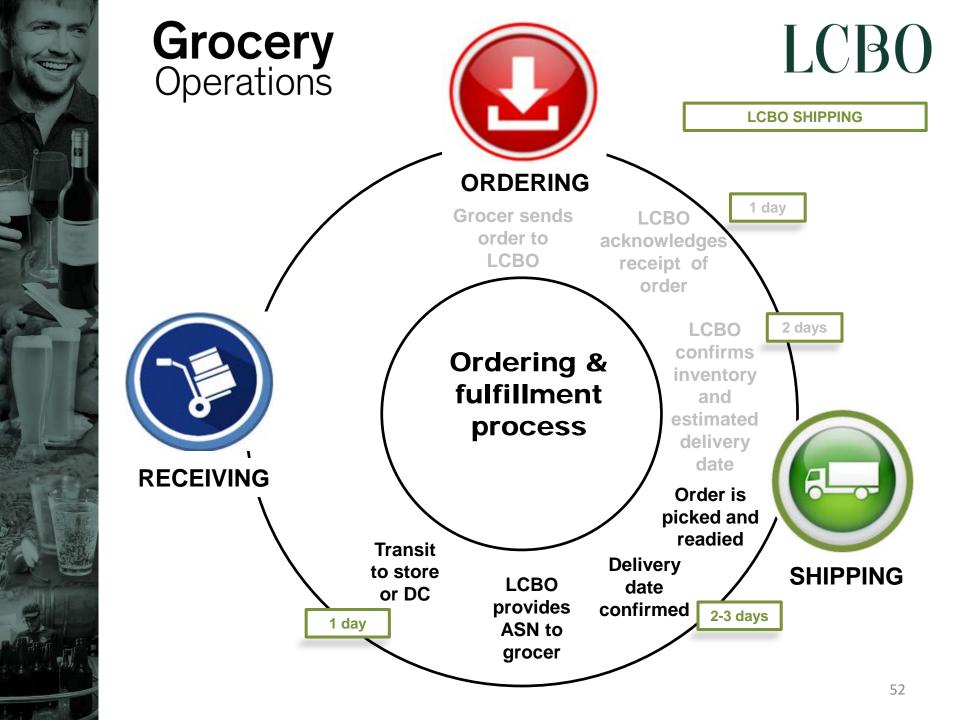


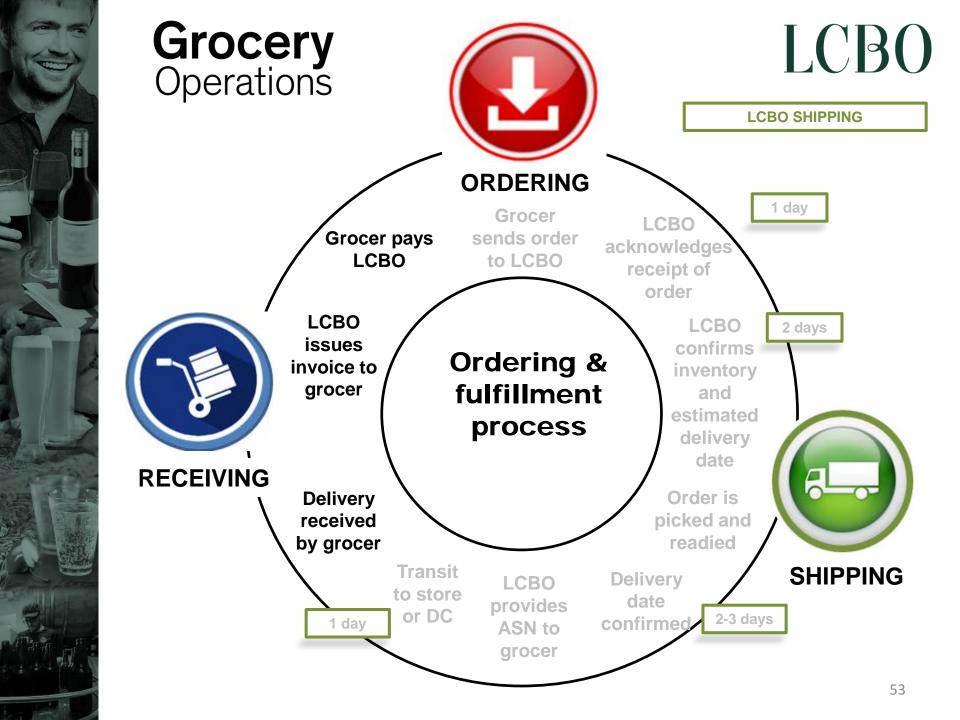
Sample Item Attribute Screen

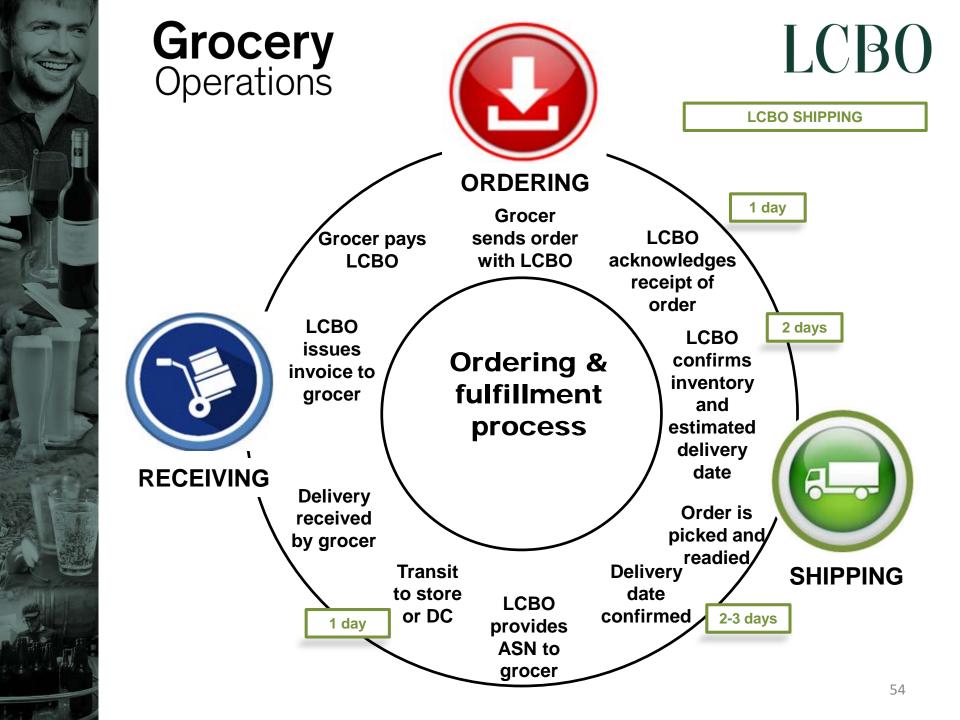
















Wine orders fulfilled by LCBO delivery

- All eligible wine currently available in LCBO warehouses
- LCBO delivers products within 7 days from the time the grocer places orders
- No change to supplier payment for purchase orders
- Shipments to grocery from LCBO warehouses is available through LCBO's Sale of Data program





Delivery information general guidelines

- Products will not ship in quantities greater than the purchase order
- There are no backorders
- Ordered products will not be substituted by other products to top-up an order or replace unavailable product





Key takeaway: orders, fulfillment, delivery & payment

- All orders are placed with the LCBO → the wholesaler of record
- Lead time for LCBO delivered products = 7 days
- LCBO invoices grocer → no change to payment to supplier

WRAP UP...





Supplier next steps

- Familiarize yourself with the resources available Now
- Confirm existing eligible wine products for grocery by August
 19th



LCBO

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Thank you

Q&A period Grocery Operations members

